



Intelligent Partnership Understands the operating environment · Quick to listen and slow to speak Sequences partnerships Seeks local solutions Doesn't let tools drive operations · Seeks opportunities to expand Partner's · Practices expectation management Does not pilfer Host Nation Talent Whole of Society New Deal for Engagement Approach of Fragile States Host Nation is in the lead United States is a Member Provides an approach to Conflict voluntary Security & Justice are part of the nework is widely accepted by NGO Sources of Assessments Resilience



Assessments

(Understand the Operating Environment)

- Identify;
 - -Sources of resilience
 - -"Friendly Networks" (Identify Partners)
- Use Asset Maps
- There may be layers of conflict resulting in a diversity of assessments
- Question assumptions





Sources of Resilience

- New term with regards to Conflict Prevention
- Society/systems that rebound after crisis
- Sources may be found in government, religion, culture, faith, health, economics, education, family, & security
- Sources could be organizations, individuals, public/private, community based
- Sources of resilience should be focal points
- Allows an alternative to threat based analysis

Whole of Society Approach

- Leverage and integrate US Government, Multilateral, Host Nation, Business, Private, NGOs, & Diasporas:
 - -Sources of resilience
 - -Asset Maps & Friendly Networks
 - -Accountability
 - -Communication
- Inclusive solutions
- Inter dependencies
- Early warning systems
- New Deal of Engagement for Fragile States



New Deal for Engagement of Fragile States • Provides a framework to engage Fragile

- **States**
- Host Nation is in the lead
- United States is a Member
- Provides an approach to Conflict Prevention
- Membership and participation is voluntary
- Security & Justice are part of the framework
- Framework is widely accepted by NGOs



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Intelligent Partnership

- Understands the operating environment
- Quick to listen and slow to speak
- Sequences partnerships
- Seeks local solutions
- Doesn't let tools drive operations
- Seeks opportunities to expand Partner's Roles
- Practices expectation management
- Does not pilfer Host Nation Talent



Findings and Recommendations

Institution Changes

- Capture Demand Signals for use of
 - Sources of Resiliency
 - Intelligent Partnership
- Improve socialization of terms:

Make use of

- Interdependencies
- Intelligent Partnership
- Sources of Resiliency
- Asset Maps
- Effective/Inclusive Messaging included early and across all venues/ sectors

Way Forward

- Short Term Articles, Curriculum, Table Tops, Communities of Interest
- Long Term Professional Education & Doctrine

Captured in Assessments

- Commitment to Measuring the Right Things
- Commonality in Assessment Formats



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